January 17, 1989

TO: Selected CALS Faculty

In November 1988, Dean Bateman appointed an Ad-Hoc International Programs Advisory Committee to work with me in the development of a long-range plan for international programs in CALS. The Committee has developed a plan of work which involves conferring with several student and faculty groups in CALS. One of which are faculty presently involved in some aspect of our International Program. I am enclosing a copy of our plan of work as well as Dean Bateman's letter.

We are scheduling two meetings with this group--one on February 2, 1989 from 9:30 a.m.-12:00 and the other on February 3, 1989 from 9:30 a.m.-12:00 in room 125, Polk Hall. You only need to attend one of these meetings.

Committee members Drs. Ed Estes and Jim Garlich will be handling these meetings. The discussions will center around the seven items listed in the attachment to Dean Bateman's letter.

I hope you can participate.

Sincerely yours,

[Signature]
Charles A. Lassiter
Coordinator

cc: Ed Estes
    Jim Garlich
MEMORANDUM

TO: Ad Hoc International Programs Advisory Committee

Dr. Gordon S. Miner (Soil Science) — Chairperson
Mr. Neil C. Caudle (Ag. Communications)
Dr. Edmund A. Estes (Econ. & Business)
Dr. Jim D. Garlich (Poultry Science)
Dr. Kevin R. Pond (Animal Science)
Mr. Clint M. Reese (Exec. Secretary, NC Cattlemen's Assoc.)
Mr. James Wilder (Exec. Secretary, NC Soybean Producers Assoc)
Dr. L. George Wilson (Horticultural Science)
Dr. Ronald C. Wimberley (Soc., Anthro., & Social Work)
Mr. Ed Woodhouse (Exec. Secretary, NC Poultry Federation)
Dr. H. Douglass Gross (International Programs) — Administrative Advisor

FROM: Durward F. Bateman
Dean

You are invited to serve on the Ad Hoc International Programs Advisory Committee to work with Dr. Charles A. Lassiter who will coordinate the long-range planning effort for CALS in the area of international agriculture. I hope your schedules will permit each of you to accept this assignment and to participate in this challenging and important activity.

As noted in the attached, the College does not have a long-range plan for its international agriculture component. Since the CALS will complete a new long-range plan by mid-1989, it is important that international agriculture be appropriately reflected in that document.

CALS has a long history of collaborating with developing countries to assist with the alleviation of hunger and poverty. Such programs are important to enhanced international literacy of faculty, to access of technology and germ plasm relevant to the needs of North Carolina agriculture, to world peace, and to many other needs of our University and College. These programs should be continued; however, other aspects of international agricultural programs must be developed and strengthened.

CALS faculty need to interact more dynamically with colleagues in other centers of excellence around the world. The equity of the United States in global agricultural research is declining dramatically — from about 28% 10 years ago to about 15% today. Much of the research and development in agriculture being done in other developed countries has potential relevance to the needs of North Carolina.
MEMORANDUM
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November 28, 1988

CALS graduates now face a very different world than that we faced a generation ago. World agriculture and agri-business have changed, and the rate of change is accelerating. Consequently, curricula and programs within CALS must prepare our undergraduates to compete in this highly dynamic global agricultural economy.

Dr. Apple and I look forward to discussing this assignment with the Committee at its first meeting.

Enclosure

cce:  Dr. R. J. Kuhr
      Dr. J. L. Oblinger
      Dr. C. D. Black
      Dr. J. L. Apple
      Dr. R. E. Cook
      Dr. C. A. Lassiter
      CALS Department Heads

(46:CALS-LRP)
DEVELOPMENT OF A LONG-RANGE PLAN
FOR THE
INTERNATIONAL COMPONENT
OF THE
COLLEGE OF AGRICULTURE AND LIFE SCIENCES

Background and Purpose:

A major campus-wide assessment of international programs on the NCSU campus was undertaken in 1982 and completed in 1984 with the presentation of a report to Chancellor Poulton. That report made many recommendations for strengthening the international component of institutional research, extension, and teaching programs. A number of actions have been taken in response to that report including: (1) establishment of the Policy Council on International Programs; (2) approval of a Mission and Policy Statement on International Programs by the Board of Trustees; and (3) the approval of institutional guidelines on study abroad and institutional linkages.

The College of Agriculture and Life Sciences (CALS) has not undertaken a major assessment and planning effort for its international dimension. On the other hand, CALS has played a major role in the international programs of the University for more than 30 years. At the CALS Administrative Retreat in October, it was decided that international activities would receive priority attention under the next long-range plan. Consequently, a long-range plan for international involvements must be developed as a component of the long-range plan for CALS that will be finalized by the end of the Spring Semester, 1989.

The International long-range plan for CALS should address the following:

1. Justification and rationale for involvement of the College in international programs.
2. Identification of strengths and interests in international activities by each department of the College.
3. Identification of international opportunities (by department) that are not being exploited to the full benefit of the College.
4. Characterization of the constraints to international program development at the faculty, department, and College level.
5. Recommendations on the appropriate international program involvements for the College.
6. Additional resources needed to develop the programs recommended in #5 above.
7. Consideration of the organizational structure and administrative arrangements to strengthen the international dimension of the College.
Implementation and Time Schedule:

An Ad Hoc International Programs Advisory Committee will be established to assist with this study.

The Administrative Advisor to the Committee will be Dr. H. Douglass Gross, Assistant Director of International Programs.

Dr. Charles A. Lassiter will coordinate the long-range planning process. As Long-Range Planning Coordinator, Dr. Lassiter will work with the Advisory Committee in developing a strategy and plan of work, preparing statements for the report, and in compiling and approving the final report.

The Advisory Committee should develop a strategy and plan of work for approval by the Dean no later than 6 January 1989. The draft report should be submitted to the Dean by 15 April 1989.

The Advisory Committee membership is as follows:

Dr. Gordon S. Miner (Soil Science) -- Chairperson
Mr. Neil C. Caudle (Ag. Communications)
Dr. Edmund A. Estes (Econ. & Business)
Dr. Jim D. Garlich (Poultry Science)
Dr. Kevin R. Pond (Animal Science)
Mr. Clint M. Reese (Exec. Secretary, NC Cattlemen's Assoc.)
Mr. James Wilder (Exec. Secretary, NC Soybean Producers Assoc)
Dr. L. George Wilson (Horticultural Science)
Dr. Ronald C. Wimberley (Soc., Anthro., & Social Work)
Mr. Ed Woodhouse (Exec. Secretary, NC Poultry Federation)
Dr. H. Douglass Gross (International Programs) -- Administrative Advisor

(46:CALS2)
17 January 1989
Work Plan of the
CALS Ad Hoc International Programs Advisory Committee

The Ad Hoc International Programs Advisory Committee accepts the request to assist Dr. Charles Lassiter in the development of a long-range plan for international programs in CALS. The purpose of the committee's involvement is to evaluate the present types of activities and opportunities that will be important in the future.

The world community of nations is becoming increasingly interdependent in the quest for efficient and adequate agricultural and life science resource development. The exchange of information and expertise between CALS faculty and counterparts in foreign research institutions is important for North Carolina to compete in a world market. Additionally, CALS has a moral obligation to provide technical assistance and institutional development in areas where its expertise excels.

The objectives of the proposed assessment of international programs in CALS include justifying and providing a rationale for involvement of CALS in international programs, identifying opportunities for international involvement and the strengths and interests among CALS departments in carrying out these activities, characterization of constraints to international involvement, and evaluation of the organizational and administrative structure of international programs. Additional resources required to carry out international programs will also be considered.

The committee proposes to confer with several CALS student, faculty, and administrative groups and with N.C. leaders of farm and commodity organizations for their views on the development of the long-range international program for CALS. The views of other land-grant institutions will be solicited regarding the organization and function of their international program. The following groups will be included:

1. CALS Department Heads
2. CALS Directors of Academic Affairs, Research, Extension and International Programs
3. University administration of North Carolina State University.
4. CALS Advisory Council
5. CALS faculty that are presently involved in international programs (Peru, CRSP, etc.)
6. CALS senior faculty who are now or may become involved in the training of international graduate students and visiting scientists

7. CALS senior faculty who are not involved with international programs in any way.

8. CALS undergraduate and graduate administrators

9. CALS student groups (Agriculture and Life Science Council and selected international graduate students)

10. North Carolina leaders of farm and commodity organizations


12. Other land grant institutions regarding the organization and function of their international program

(Department Heads will be asked to identify faculty and graduate students in No. 4, 5 and 7.)

The committee's final report will outline long-range goals for the international programs in CALS and recommendations for accomplishment of these goals.